

Annual Budget Hearing July 21, 2014

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Agenda

- 1. Call to Order
- 2. Overview of Common Questions
- 3. Presentation: Proposed Budget
- 4. Budget Hearing
- 5. Adjournment



The District At A Glance

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- Size: 18th (2012-2013) largest district in the state 424 total
- Student Performance: Schools perform above the state average – 86% of graduates attend post-secondary education
- Student Population: 6,997 January 2014
 - Elementary 2,834
 - Middle 1,600
 - High 2,305
 - Head Start 106
 - Title 1 Pre-K 24
 - Early Childhood 128



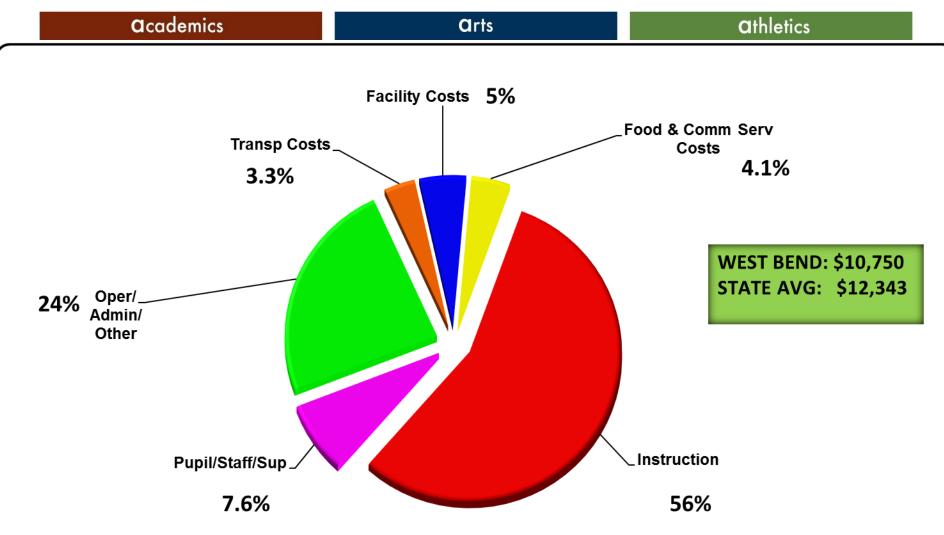
The District At A Glance

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- Total Employees: 1,013 full and part-time employees – 463 teachers
- 2013-14 Tax Rate \$9.17
 - State Average is \$10.37
- Cost Per Pupil (12-13): \$10,750 Per Pupil
 - State Average is \$12,343



2012-13 Comparative Cost Using DPI 12-13 Annual Report Data





2014-15 Budget Development Calendar and Process

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- December January
 - Departments completed tiered processes (Zero-based)
 - Developed matrix to determine greatest needs of system
- February March
 - Cabinet and Chiefs reviewed budgets and interviewed each administrator (if needed)
 - Determined funding formulas
 - Built District budget
- May June
 - Superintendent submits budget to Board for review and identification of any necessary budget changes
 - Board approves preliminary budget
- July: ANNUAL MEETING
- October
 - Final budget and tax levy approved



Critical Factors Impacting the District's Annual Budget

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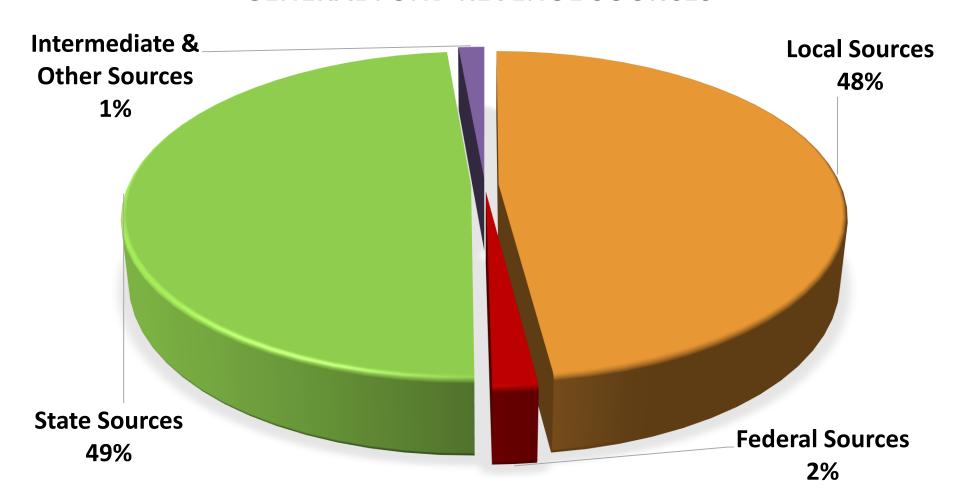
- **Staffing Costs** represent 70% of our operating budget (13-14)
- Utility Costs increase will vary annually and are beyond the control of the District
- **Student Transportation** 4,212 students bussed to and from school each day, public & private
- Open Enrollment more WBSD students enroll out than neighboring students enroll in



West Bend Joint School District #1 2014 - 2015

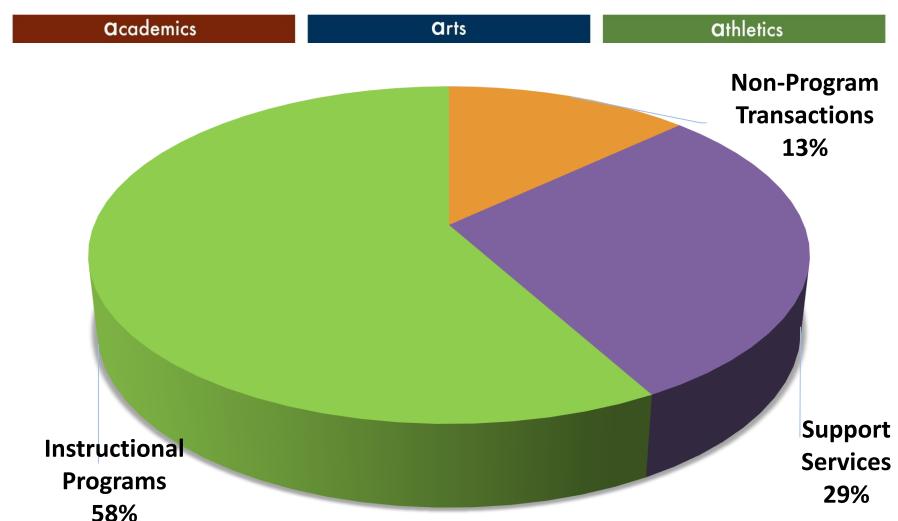
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GENERAL FUND REVENUE SOURCES





GENERAL FUND EXPENDITURE SOURCES





Other District Expenditure Funds

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- Debt Service Fund
- Capital Projects Fund
- Food Service Fund
- Community Services

\$4,409,718

\$1,265,319

\$2,539,962

\$100,000



Community Service Funding

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Fund 80 Community Service Fund

This Fund is used to account for activities such as adult education, community recreation programs such as evening swimming pool operation and softball leagues, elderly food service programs, non-special education preschool, day care services, and other programs which are not elementary and secondary educational programs but have the primary function of serving the community. Expenditures for these activities, including cost allocations for salaries, benefits, travel, purchased services, etc. are to be included in this Fund to the extent feasible. The district may adopt a separate tax levy for this Fund.

• 2014-2015 fund 80 expenditures include:

- Wages and benefits for staff maintaining and/or supervising the district pool, physical education center, facilities, and softball fields during community use hours.
- Supplies to run and maintain the areas used by the community.

OTHER POST-EMPLOYMENT BENEFIT TRUST FUND	Audited 2012-2013	Unaudited 2013-2014	Budgeted 2014-2015
Beginning Fund Balance	3,323,810.91	3,580,592.55	3,334,123.15
Ending Fund Balance	3,580,592.55	3,334,123.15	3,384,123.15
REVENUES & OTHER FINANCING SOURCES			
Investment Earnings	50,509.83	6,941.75	50,000.00
District Contribution to Employee Benefit Trust	1,935,249.14	1,663,377.00	1,663,377.00
TOTAL REVENUES & OTHER FINANCING SOURCES	1,985,758.97	1,670,318.75	1,713,377.00
EXPENDITURES & OTHER FINANCING SOURCES			
Trust Fund Disbursements	1,728,977.33	1,916,788.15	1,663,377.00
TOTAL EXPENDITURES & OTHER FINANCING SOURCES	1,728,977.33	1,916,788.15	1,663,377.00
Summary Notes:			
1 The amount in the trust for the period ending Jur	ne 30, 2014, as re	eported to the De	epartment of
Public Instruction, is \$3,334,123.15			
2 The investment earnings for the period ending Ju	ine 30, 2014 are	\$6,941.75	
3 The disbursements for the period ending June 30), 2014 amounted	d to \$1,916,788.	15
4 The investment depository for the Trust is PMA	Securities, Inc.		



Future Budget Considerations for the West Bend School District

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- Maintaining the quality of education and innovation within the revenue limits
- Local economic conditions
- Students open enrolling out to other districts
- Deferred maintenance and facility needs
- Utility and fuel usage
- Meeting the goals established by the school board



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Annual Meeting 2014



Agenda

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- 1. Call to order President, Board of Education
- 2. Pledge of Allegiance
- 3. Ground Rules
- 4. Election of Chairperson for Annual Meeting
- 5. State of the District Report – Ted Neitzke, Superintendent

- 6. Consideration of Proposed Resolutions
 - a. Resolution No. 1 Tax Levy
 - b. Resolution No. 2 Disposal of District Property
 - c. Resolution No. 3 Board Member Compensation
 - d. Resolution No. 4 2015-16 Annual Meeting Date
- 7. Adjournment



PROCEDURES FOR THE ANNUAL MEETING

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The following procedures have been developed in order to provide an orderly process for conducting the business of the Annual Meeting of Electors:

- Non-resident and non-voting attendees should declare themselves at registration and sit in the designated non-resident/non-voting section.
 Members of the electorate should register prior to the start of the meeting and sit in the area reserved for members.
- Only those persons eligible to vote (members) are eligible to discuss a
 debatable motion that is pending before the electorate. Any member
 wishing to discuss a motion should proceed to line up at the nearest
 microphone, wait to be recognized by the Chair and state their name and
 official address before addressing the Chair. Comments should pertain to
 the motion and should not be about other persons.



PROCEDURES FOR THE ANNUAL MEETING

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- Members will be allowed up to two minutes to comment on the motion. A member will not be afforded a second opportunity to comment until all members wishing to discuss the motion have had an initial opportunity to do so.
- Every member wishing to discuss a motion should be afforded the opportunity to do so without interruption.
 Attendees at the meeting should not interrupt a person who is speaking.
- The Chair will keep the discussion directed to the question at hand. A motion to limit debate may be in order during the discussion.



PROCEDURES FOR THE ANNUAL MEETING

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Once discussion of the motion is closed, the motion will be restated to the electorate and a vote of the members will be taken. Those members in favor of the motion will be asked to stand and be counted. After those members are seated, members against the motion will be asked to stand and be counted. If a division of the assembly is specifically requested and approved by a majority of the electorate, the Chairperson will order that ballots be distributed to the electors and then collected and counted by tellers appointed by the Chair.



Role of Annual Meeting

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Section 65.90(4) requires that "any resident or taxpayer of the governmental unit shall have an opportunity to be heard on the proposed budget" at the budget hearing. However, in construing this statute, the Attorney General has held that the governing body cannot be compelled to make changes suggested by citizens at the hearing on the proposed budget. The intent of the statute is to provide for an expression of public opinion, but to leave the governing body free to act as it determines to be in the public interest. Accordingly, the electors at the budget hearing do not have the power to amend the budget as proposed nor to approve or disapprove the budget.



Election of Chair

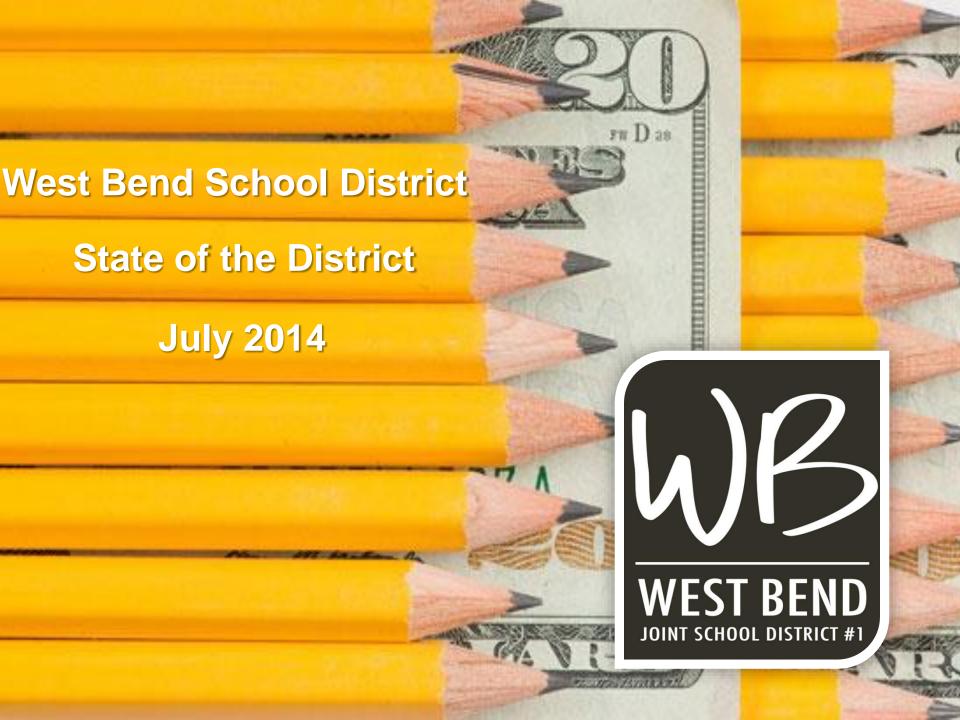
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State of The District

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Ted Neitzke,
 Superintendent







Points of Pride







Think Differently. Learn Differently.

Think Differently. Learn Differently.





PUBLIC 6. NSTRUCTION District Report Card 2012-13 Summary						
Overall Accountability		Priority Areas	District Max	State Max		
Score and Rating			Score Score	Score Score		
Score and Hating		Student Achievement	71.7/100	66.1/100		
		Reading Achievement	32.1/50	29.7/50		
		Mathematics Achievement	39.6/50	36.5/50		
74.7		Student Growth	59.6/100	60.6/100		
		Reading Growth	29.1/50	29.9/50		
		Mathematics Growth	30.5/50	30.7/50		
		Closing Gaps	78.9/100	66.8/100		
Exceeds Expectations		Reading Achievement Gross	17.0/25	16.8/25		
		Mathematics Achievement Gaps	14.8/25	16.3/25		
		Graduation Rate Gaps	47.1/50	33.7/50		
Overall Accountability Ratings	Score	On-Track and Postsecondary Readiness	88.7/100	84.9/100		
Significantly Exceeds	83-100	Graduation Rate	36.4/40	35.8/40		
Expectations		Attendance Rate	38.9/40	37.1/40		
Exceeds	73-82.9	3rd Grade Reading Achievement	3.1/5	2.8/1		
Expectations		8th Grade Mathematics Achievement	3.6/5	3.5/5		
Meets	63-72.9	ACT Participation and Performance	6.7/10	5.7/10		
Expectations						
Meets Few	53-62.9	Student Engagement Indicators	Total Deductions: 0			
Expectations		Test Participation Lowest Group Rate (goal ≥95%)	Goal met: no deduction			
Fails to Meet	0-52.9	Absenteeism Rate (goal <13%)	Goal met: no deduction			
Expectations	0.000	Dropout Rate (goal <6%)	Goal met: no deduction			
District Informat	tion	Wisconsin Student Assessment System Percen	nt Proficient a	nd Advance		
Grades	PG-12	Polisies Wissenin Frankrige and Generals Experience (NRCE) and Wissenin Distribute (NAA Loci). WICE critique and corner readings benchmarks based on	s Albertalis Assessment I	for Etudenty with		
Locale	Town	State proficiency rate is for all tested grad		- manual may		
Dirollment	6,920	100% -				
Acce/Ethnicity						
American Indian		75%		-		
or Alaska Natire	0.9%	- 20 a 20 a 28	. 28 .	# B		
Asian or Pacific Islander	14%	50% T N N N N N N N N N N N N N N N N N N	E K Z	1		
Mack not Hispanic	14%		3	3		
Hispanic White not Hispanic	5.8% 86.0%	28 -				
	M.O.					
Student Groups Students with Disabilities	13.2%	0%				
Students with Disableties. Economically Disadvantaged	13.2%	2008-09 2009-10 2010-11	2011-12 20	012-13		
Economicary Deadvantaged Limited English Proficient	2.2%	District Reading Inter-Reading District Ma		E Methodatics		

Note: Overall Accountability Score is an execute of Interior press Score, minist Scolett Engagement Indicate defaction. The exerges a weighted offerently for deforcing that of the execute of Interior press Score. The exerce is the execute of Interior press Score in the Interior between the Interior press Score in Interior press Associated Interior press Associated

Points of Pride -Achievement

- System commitment to Continuous Improvement in every classroom and department
- State report card
- National recognition of High Schools
- 14th &15th Best High School to attend in Wisconsin;
 US News & World Report
- Ranked in the top 10% of high schools in the nation
- Pathways Charter School open and delivering services
- College Board recognition AP Honor Roll
- Governor Walker visit and bill signing at Badger for 7th and 8th grade high school credit



Points of Pride – Effective & Efficient

- System commitment to Continuous Improvement shifting focus to results and returns
- K-4, 5/6, 7/8, and 9-12 configuration has created opportunities from efficiencies
- On-Site Health Care demonstrating results health line in budget is a 0%
- Governor Walker signing bill allowing us to create a trust for Jackson Elementary
- Culture of frugality, efficiency, and results

Partnerships & Volunteers

- Bert Grover Child Advocacy Award
 — West Bend Mutual Insurance
- West Bend Public Schools Foundation PAC
- We currently have:
 - 2240 registered volunteers
 - 50-100 people volunteering each day in the WBSD
 - 2-7 hours daily
 - \$21.79 hourly value of a volunteer
 - \$146,428 in value, if all our volunteers donate 3 hours of time



Assumptions Used to Build the Budget

WEST BEND
JOINT SCHOOL DISTRICT #1

- District Mission
- \$225/student increase from the state of Wisconsin
- Levy to the allowable authority as long as efficiencies are found and innovations created
- Projected levy is -2.6% from last year
- No reductions in student offerings
- Adjust student fees to fit the 5-6 structure
- Stay within Board & Superintendent goals 70/30
- Dollars for Jackson Elementary
- Be innovative!

Major Points of 14-15 Budget

- No projected reductions in programming, athletics, courses or staffing
- Commitment to Continuous Improvement
- Holding health costs 0% increase
- Sidewalks for the High School = \$200,000
- New compensation and recognition model
- Financing of high school auditorium remodel = \$400,000
- Funds for Jackson = \$380,000
- Funds for salary adjustments = \$750,000
- Increase of 4% for the maintenance capital fund = \$48,666 (\$1,265,000)
- Bring Your Own Device Technology Infrastructure = \$450,000
- Staffing holds at 70-71% of budget



Learning Impact of Budget

- 2nd & 3rd grade keyboarding *1000 students*
- 3-6 grade Language Arts Curriculum *2000 students*
- 5th grade increased access to art and physical education 500 students
- 5-6 grade World Language *1000 students*
- 5-6 grade Band/Orchestra/Choir *1000 students*
- 7-8 access to high school non-cores 400 credits & 400 health requirements met
- 7-8 grade access to core high school credit at Badger *270 credits*
- 7-8 grade Engineering electives—Model and Design/Automation and Robotics *430 students*
- 8th grade science courses: Medical Detectives, Science & Technology, Flight & Space, Magic of Electrons *500 students*
- Project Lead the Way, Bio-Medical at the high school 145 students
- Computers, tablets, and devices for students 500 new devices



Budget Continues to Support....

- Mission
- Continuous Improvement strategies
- Communications commercials and social media strategies
- GPS Education Partners (Second Chance)
- WBOLA
- Spartan/Sun Community Program
- Technology infrastructure
- Training for new courses
- Professional development
- Math and Literacy coaches
- Athletics
- Pathways (academies at HS, 7/8 access to high school courses and new charter proposal for year round elementary)





Authorize 2014-2015 School Tax

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RESOLUTION NO. 1

RESOLVED, by the Electors of West Bend Joint School District No. 1, West Bend, Wisconsin, that there be and hereby is levied on the taxable properties within the confines of the District taxes in the amount of \$37,184,214 including \$4,546,747 to be applied on long term debt obligations of the District, and \$1,265,319 to be applied to the capital projects fund and the balance to be applied to the General Fund for the 2014-2015 school year in accordance with the recommendation of the School Board.



RESOLUTION NO. 2

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BE IT RESOLVED that the School Board of West Bend Joint School District No. 1 is hereby authorized, during the school year, to sell or dispose of any property belonging to and not needed by the School District; provided, however, the sale of any individual piece of property whose estimated value is more than \$5,000.00 shall require specific, independent authorization by the School Board and provided further, that the maximum aggregate value of all property sold without specific, independent authorization by the School Board shall not exceed \$20,000.00 during the current fiscal year.



RESOLUTION NO. 3

Academics Arts Arthletics

- **RESOLVED,** by the Electors of West Bend Joint School District No. 1, West Bend, Wisconsin, that the salaries of the elected members of the School Board of West Bend Joint School District No. 1, West Bend, Wisconsin, be fixed at the sum of \$3,000 per year, per member, and \$3,200 per year, per officer.
- **BE IT FURTHER RESOLVED,** by the Electors of West Bend Joint School District No. 1, that board members be paid their actual and necessary expenses in traveling outside the School District in the performance of duties including mileage at the rate established from time to time and by Board Policy, which rate shall not be greater than the maximum amount allowed by the Internal Revenue Service as a business deduction; and that when duties require School Board members to be absent from regular employment, they may be reimbursed for actual loss of earnings in an amount per day as established from time to time by Board Policy.



RESOLUTION NO. 4

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RESOLVED, by the Electors of West Bend Joint School
 District No. 1, West Bend, Wisconsin, that the 2015-2016
 Annual Meeting date be set at 7:00 p.m. on July 27, 2015.



Enjoy Your Evening

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Thank you for attending the 2014 Annual Meeting